10TH ANNUAL

CANADIAN SPONSORSHIP LANDSCAPE STUDY

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EXECUTIVE SUMMARY | DECEMBER 2016



10TH ANNUAL CSLS EXECUTIVE SUMMARY

	2015	Change
Industry Size	\$1.74 B	4.8%
Activation Spend	\$0.87 B	27.9%
Total Spend	\$2.62 B	12.0%

236 Responses

92.7% 7.3%

English French

Sponsorship Marketing Budget 26.1%

As percentage of total marketing communication budget

	Average	2015 Change
Sponsors Spending	\$3,035,588	38%
Property Revenue	\$2,767,983	26%
Agency Billing	\$975,525	70%

Activation Ratio

0.51

For every dollar spent on rights fees, 51 cents is spent on activation

Evaluation

3.25%

of overall sponsorship marketing budget is spent on sponsorship evaluation

10 YEARS OF CSLS





















2007-2009

- New study driven by the industry
- Added qualitative questions
- Recession proof
- Activation jump

2010-2012

- Evaluation decline
- SMCC partnership
- Gap in service expands
- Industry concerns move from ROI to digital

2013-2015

- Activation rebound
- Festivals on par with pro sport
- Pro sport adapts
- 1 in 4 marketing \$ is on sponsorship

OPPORTUNITIES AND THREATS IN SPONSORSHIP TODAY

THREAT

Talent Gap



- Limited professional development opportunities
- Succession planning

OPPORTUNITY

Co-Sponsorship



 Increased integration of sponsor brands

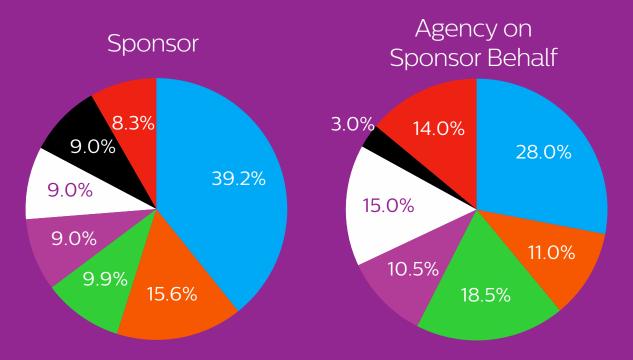
OPPORTUNITY

Digital & Content

- Decline of traditional mediums (e.g., cable TV)
- Integration across
 platforms, as well as
 enhanced digital
 activities are realities of
 sponsorship today

Ortunities

INFLUENCE ON SPONSORSHIP DECISIONS

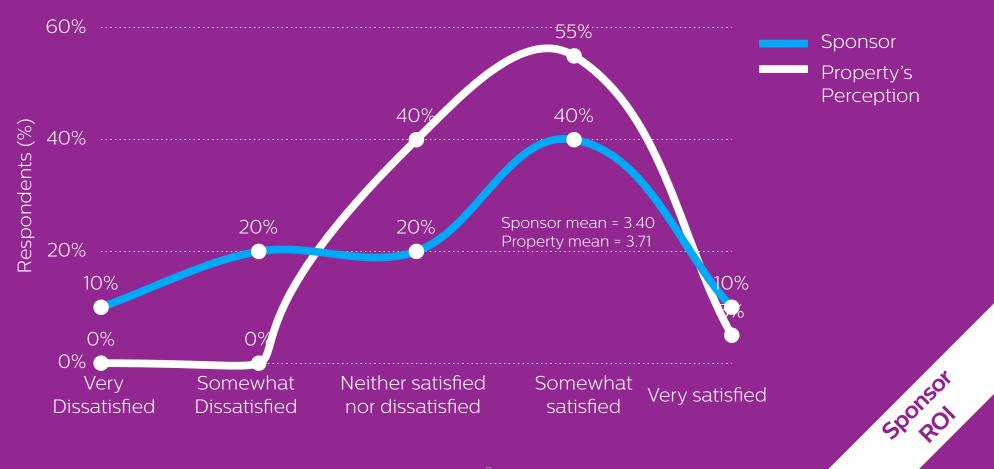


- Consumer Passions
- Internal Data/Analysis
- Bias
- Industry Trends
- Competitor Activity
- Other
- Asset Assessment

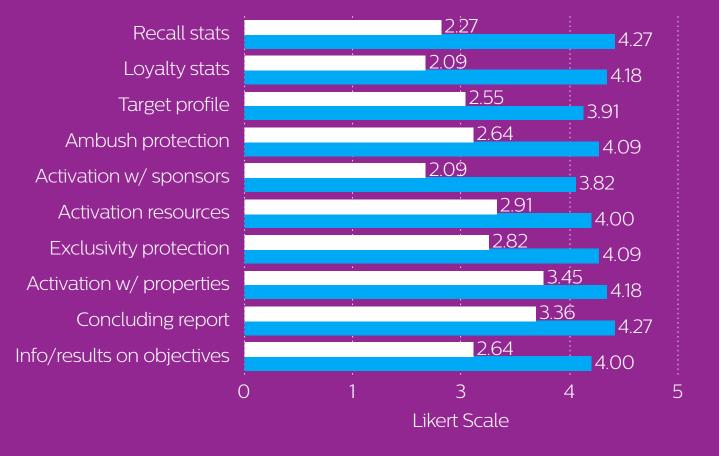
39.2% of sponsors say that "Consumer Passions" influence their sponsorship decisions. 18.5% of agencies (on sponsors' behalf) say that "Bias" influences their sponsorship decisions.

sponsol pecisions

ROI SATISFACTION



SPONSORSHIP DISSERVICE



Provided

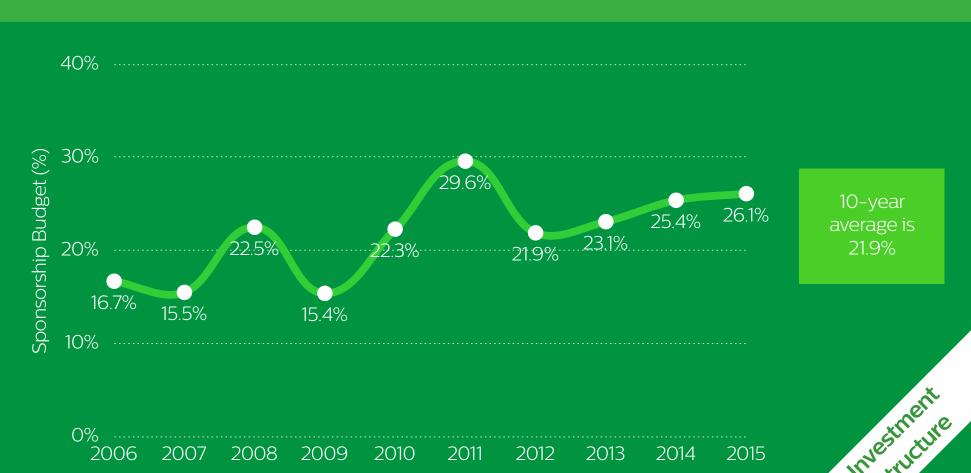
Importance

Property Cap Service Cap

CANADIAN SPONSORSHIP INDUSTRY



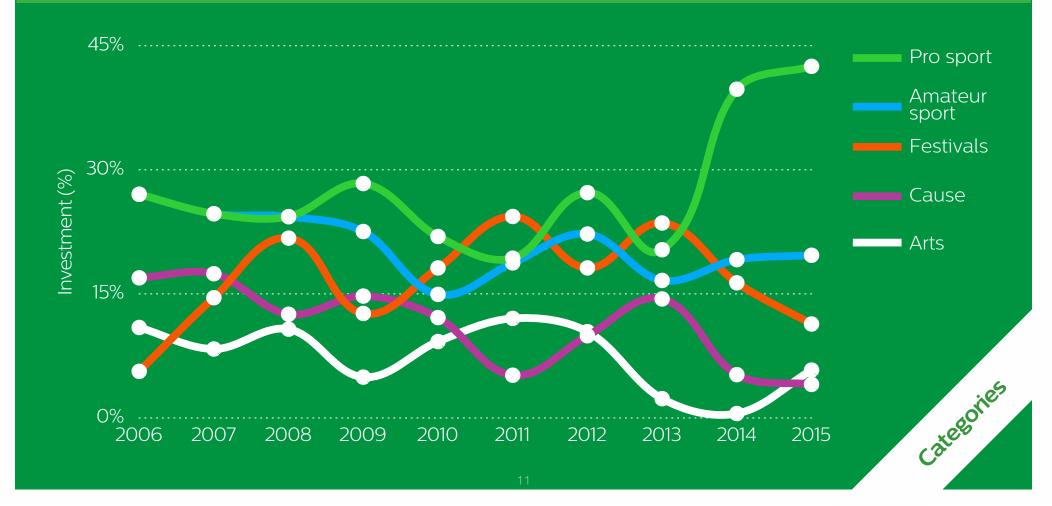
MARKETING COMMUNICATIONS BUDGET



CASH VS. VALUE-IN-KIND REVENUE



SPONSORSHIP SPEND (BIG 5)



GEOGRAPHIC FOCUS OF SPONSORSHIP SPEND

International 8.6%



Provincial 20.3%



National 30.6%



Regional 13.9%



Multi-Provincial 8.5%



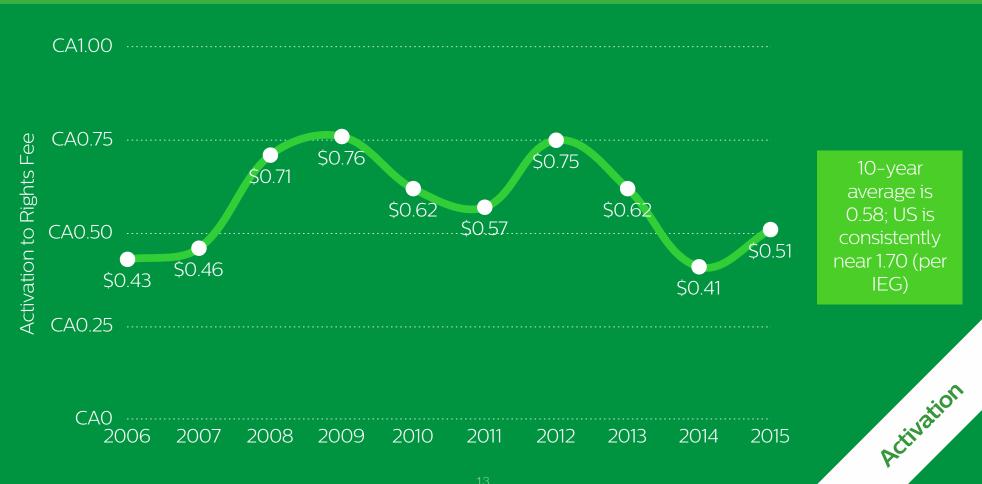
2006 - 2015 average by region

Local **17.1%**

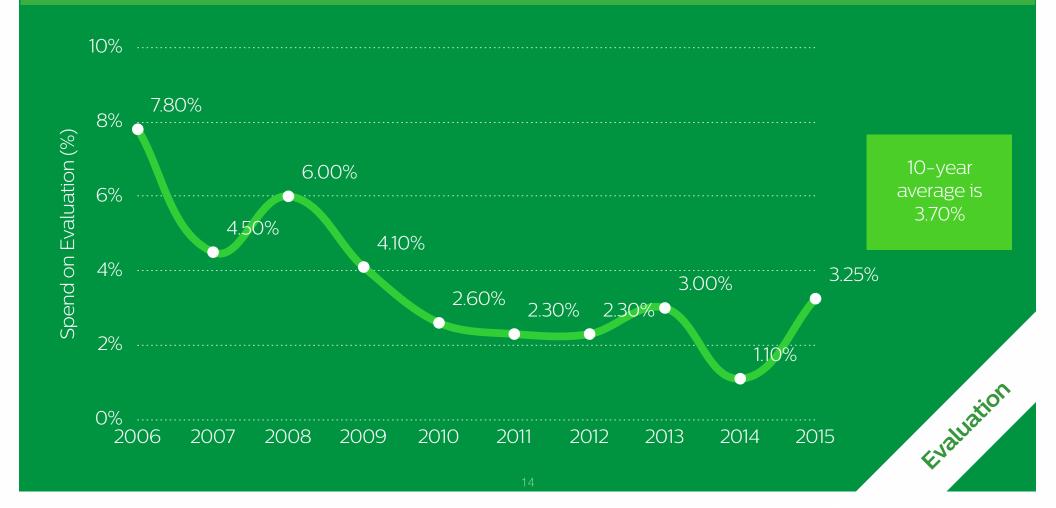


Geographi

ACTIVATION RATIO



EVALUATION



SUMMARY

1ST | 2007

LAUNCH & LEARNING

2ND | 2008

BIGGEST ISSUE: ROI 3RD | 2009

WHAT RECESSION?

4TH | 2010

ROI TO DIGITAL CONCERNS

5TH | 2011

RETRACTION

6TH | 2012

"FESTIVALIZATION"

7TH | 2013

ACTIVATION RISES

8TH | 2014

RISE OF SOCIAL MEDIA SPEND

9TH | 2015

PRO SPORT RENAISSANCE 10TH | 20<u>16</u>

BRANDED CONTENT

WHAT'S NEXT? OUR EXPECTATIONS

The industry spend on both rights fees will hold steady. However, the nature of how sponsors and properties activate will change.



Organizations will move towards integrating sponsorships more internally.



3 Social media will fall as a target of activation investment.



Companies will integrate traditional platforms for sponsorship with new platforms.



Live content will continue its reign as a driver of sponsorship investment.



WHAT'S NEXT? OUR EXPECTATIONS

Festivalization is a fundamental activation platform that will see a lot of growth and diversification in the coming years.



Cause will need to be an integral component of all great sponsorships.



Sponsorship marketers will become more strategic about who they want to interact with. Target markets will become more defined.



The industry will see a change in how sponsorship activations and interactions are measured.



Training, education, and resources to aid with sponsorship practices will become more formalized.



THANK YOU!

If you have any questions regarding the data or information found in this report, please do not hesitate to reach out to any of the authors. We encourage you to share the CSLS with your networks and complete the survey as it is made available each year.

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